# Editorial Policy

## On the Publication of the Kanematsu Integrated Report 2025

The *Kanematsu Integrated Report 2025* was created for the purpose of presenting our current status and roadmap toward our goal of becoming a "solutions provider leading the transformation of efficient and sustainable supply chains" after "integration 1.0," our Medium-Term Management Plan, launched in April 2024. In compiling this report, we have focused on 1. summarizing our first year under "integration 1.0" and 2. detailing our upcoming steps toward becoming a solutions provider.

Regarding our first year under "integration 1.0," this report introduces specific initiatives geared toward the promotion of Groupwide management and the expansion of value propositions, two of the basic policies supporting the realization of the envisioned goal. We also identified the Group's strengths, characteristics, and challenges.

As we look forward to the next steps we will take toward becoming a solutions provider, we present the story of our growth, describing ways in which we will create synergies through Groupwide management.

In preparing this report, we referenced various relevant guidelines and responses to surveys regarding previous reports, with cooperation from departments across the Company and discussion at the Board of Directors to ensure a proper editing process and the appropriateness of the report's content.

The Kanematsu Group will continue to use its Integrated Report as a tool for dialogue with shareholders, investors, and other stakeholders, working to enhance disclosure and increase enterprise value.

**Taro Unno**
Director, Executive Officer
Chief Officer, Finance,
Accounting, Business Accounting

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The content of the Kanematsu Group's integrated reports is based on an integrated reporting approach that references the International Integrated Reporting Framework of the IFRS Foundation, the Guidance for Collaborative Value Creation of the Ministry of Economy, Trade and Industry, and ISO 26000. We hope that the report will help readers deepen their understanding of the Kanematsu Group.

### Forward-Looking Statements

This integrated report contains statements regarding the Kanematsu Group's plans, strategies, and expectations for future performance. Such statements are inherently subject to risk and uncertainty. Actual results could diverge materially from the Group's projections due to changes in the economic and market environment surrounding the Group's business areas, such as exchange rate fluctuation.

### Scope of Report

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| Published: | September 2025 |
| Period covered: | April 1, 2024 to March 31, 2025 (fiscal 2025) (Includes some information about events outside the period covered) |
| Scope of coverage: | Kanematsu Corporation and the Kanematsu Group |
| Accounting standards: | IFRS Accounting standards: International Financial Reporting Standards (IFRS) |
| Group company abbreviations: | Kanematsu Electronics Ltd. (KEL)<br>Kanematsu Sustech Corporation (KSU)<br>Kanematsu Communications Ltd. (KCS) |

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